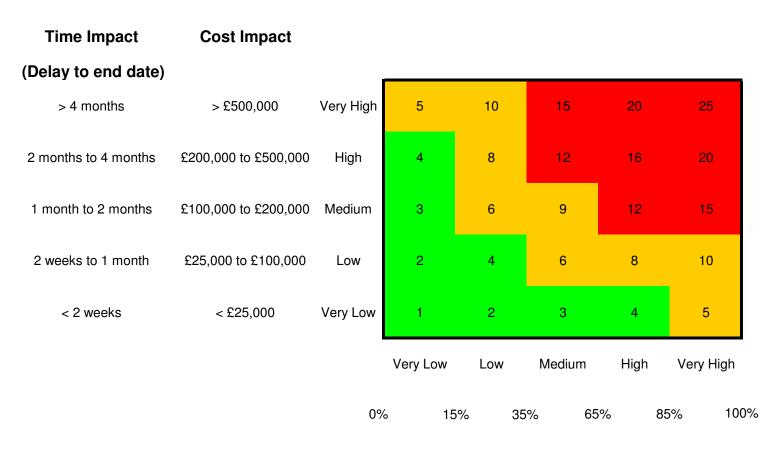
Risk Matrix Priority Scores A556 Gadbrook Business Park Junction Upgrade: Risk Register (following mitigation) Risk Matrix Risk Type **Project Risk Ref RISK EVENT** CONSEQUENCES **MITIGATION Probability** Impact **Priority** Ranking Scheme developed in consultation with Council members. Scheme could be of a lower Scheme will support delivery of the Cheshire and priority for other locally elected Warrington Strategic Economic Plan and delivers the Change of local political administration. 10 Political Risk Low members resulting in it not going aims of the major political parties in Cheshire and Warrington of delivering growth and supporting the ahead. **Political Risks** creation of jobs. Scheme components become Changes of national / local policy direction redundant and / or additional Keep informed of changes in local, regional and national 15 Policy Risk Low 2 not involving legislation. measures are required to support local and national ambitions. Changes in the team responsible for Maintain team continuity. Senior Responsible Owner, Delay to overall delivery of the Staff Risk 25 2 delivery; delays in appointment of new Project Manager and stupporting staff positions have Very low scheme and cost implications. team members. already been identified. Poor communication and coordination Consultant to be appointed from the Council's framework Programme delay, political between the Council and consultant of trusted suppliers. Project Manager to monitor progress 5 **Communication Risk** frustration and additional scheme Low responsible for scheme design and and coordinate communication between the Council and costs. delivery. The Council have dedicated consultation officers and press officers to facilitate communication with key Scheme lacks local support stakeholders and the local community as required. The resulting in a reorganisation of the Lack of support from key stakeholders and Stakeholder Risk Council already has regular stakeholder events in place 15 Medium Council's priorities. The benefits of local community. **Management Risks** with Northwich Town and Parish Councils, and is a key the scheme are delayed or lost. stakeholder at the Gadbrook Park Business Improvement District (BID) meetings. The required Traffic Regulation Orders for Part of the scheme may be Consult during detailed design stage with relevant 5 **Regulation Risk** the junction upgrade do not receive Very low delayed or not delivered. regulators, statutory undertakers etc. support and are not approved. Procurement of services may not be Delivery of scheme is delayed and **Procurement Risk** Due diligence during the procurement process. successful or may be delayed or 10 High 4 jeopardised. challenged. Poor contractor performance and / or Additional revenue required to **Provider Risk** 15 5 contractor becomes insolvent within the Due diligence during the procurement process. High support delivery of the scheme. contract period. Keep forecasts under review and adjust to account for any Actual inflation differs from assumed Additional costs required to deliver 3 Inflation Risk predicted rate of change and reflect change in the 20 Low inflation rates. completed scheme. scheme delivery programme. The level of funding made available Increase in scheme costs e.g. cost of The Project Manager and Senior Responsible Owner will Cost Risk is insufficient to meet the proposed 20 Medium 4 **Financial Risks** materials and infrastructure. monitor cost and delivery throughout the project. scheme delivery costs.

Risk Matrix Priority Scores A556 Gadbrook Business Park Junction Upgrade: Risk Register (following mitigation) Risk Matrix Risk Type **Project Risk Ref RISK EVENT** CONSEQUENCES **MITIGATION Probability Impact Priority** Ranking Joint member / officer steering group support Council's own Failure to secure matched funding from the Delays to delivery or reduced budget setting process, in order to ensure own match funding Funding Risk 5 Very low is allocated from the Council's unallocated Capital Council's own budgets. programme of activity. programme budget. Conflicts between the scheme and the Increase in cost and delay to the 25 6 **Utilities Risk** Consult with utilities companies during detailed design stage. Medium location of underground utilities. Scheme is not lcoated in a sensitive air quality or flooding Environmental risks e.g. failure to meet Scheme impacts on local 2 **Environmental Risk** area. The Council has an environmental strategy in place to 10 Low environmental legislation and risk of flooding. environment. deal with known and any unexpected environmental issues. Traffic Management to be co-ordinated between contractor Traffic management during construction is not Adverse public reaction and 2 Traffic Management Risk and CWaC Highways teams, who have extensive experience 10 Low arranged appropriately or is challenged. potential delay to the scheme. in highways scheme delivery and traffic management. **Engineering Risks** Early negotation with landowner to explain the benefits of the scheme to their business and employees, to agree extents of Could affect the delivery of preferred 3rd party land required for junction Land Acqusition Risk land to be dedicated as benefit in kind. In the unlikely event 10 Low 2 improvements is not agreed or acquired. option. that no agreements are formed/designed in time, CPO may be required to deliver the preferred optimal design option. Ground contamination or other physical Time delays, with a potential Geotechnical Risk issues at the site where the scheme is to be Detailed site surveys to identify any issues. 10 Medium 3 resultant increase in scheme costs. delivered.

A556 Gadbrook Business Park Junction Upgrade: Risk Matrix



Probability

