

A556 Gadbrook Business Park Junction Upgrade: Risk Register

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Risk Type	Project Risk Ref	RISK EVENT	CONSEQUENCES	MITIGATION	Probability	Impact	Risk Matrix Priority Ranking
Political Risks	Political Risk	Change of local political administration.	Scheme could be of a lower priority for other locally elected members resulting in it not going ahead.	Scheme developed in consultation with Council members. Scheme will support delivery of the Cheshire and Warrington Strategic Economic Plan and delivers the aims of the major political parties in Cheshire and Warrington of delivering growth and supporting the creation of jobs.	10	Low	1
	Policy Risk	Changes of national / local policy direction not involving legislation.	Scheme components become redundant and / or additional measures are required to support local and national ambitions.	Keep informed of changes in local, regional and national policies.	15	Low	2
Management Risks	Staff Risk	Changes in the team responsible for delivery; delays in appointment of new team members.	Delay to overall delivery of the scheme and cost implications.	Maintain team continuity. Senior Responsible Owner, Project Manager and supporting staff positions have already been identified.	25	Very low	2
	Communication Risk	Poor communication and coordination between the Council and consultant responsible for scheme design and delivery.	Programme delay, political frustration and additional scheme costs.	Consultant to be appointed from the Council's framework of trusted suppliers. Project Manager to monitor progress and coordinate communication between the Council and consultant.	5	Low	1
	Stakeholder Risk	Lack of support from key stakeholders and local community.	Scheme lacks local support resulting in a reorganisation of the Council's priorities. The benefits of the scheme are delayed or lost.	The Council have dedicated consultation officers and press officers to facilitate communication with key stakeholders and the local community as required. The Council already has regular stakeholder events in place with Northwich Town and Parish Councils, and is a key stakeholder at the Gadbrook Park Business Improvement District (BID) meetings.	15	Medium	4
	Regulation Risk	The required Traffic Regulation Orders for the junction upgrade do not receive support and are not approved.	Part of the scheme may be delayed or not delivered.	Consult during detailed design stage with relevant regulators, statutory undertakers etc.	5	Very low	1
	Procurement Risk	Procurement of services may not be successful or may be delayed or challenged.	Delivery of scheme is delayed and jeopardised.	Due diligence during the procurement process.	10	High	4
	Provider Risk	Poor contractor performance and / or contractor becomes insolvent within the contract period.	Additional revenue required to support delivery of the scheme.	Due diligence during the procurement process.	15	High	5
Financial Risks	Inflation Risk	Actual inflation differs from assumed inflation rates.	Additional costs required to deliver completed scheme.	Keep forecasts under review and adjust to account for any predicted rate of change and reflect change in the scheme delivery programme.	20	Low	3
	Cost Risk	Increase in scheme costs e.g. cost of materials and infrastructure.	The level of funding made available is insufficient to meet the proposed scheme delivery costs.	The Project Manager and Senior Responsible Owner will monitor cost and delivery throughout the project.	20	Medium	4

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	Funding Risk	Failure to secure matched funding from the Council's own budgets.	Delays to delivery or reduced programme of activity.	Joint member / officer steering group support Council's own budget setting process, in order to ensure own match funding is allocated from the Council's unallocated Capital programme budget.	5	Very low	1
Engineering Risks	Utilities Risk	Conflicts between the scheme and the location of underground utilities.	Increase in cost and delay to the scheme	Consult with utilities companies during detailed design stage.	25	Medium	6
	Environmental Risk	Environmental risks e.g. failure to meet environmental legislation and risk of flooding.	Scheme impacts on local environment.	Scheme is not located in a sensitive air quality or flooding area. The Council has an environmental strategy in place to deal with known and any unexpected environmental issues.	10	Low	2
	Traffic Management Risk	Traffic management during construction is not arranged appropriately or is challenged.	Adverse public reaction and potential delay to the scheme.	Traffic Management to be co-ordinated between contractor and CWaC Highways teams, who have extensive experience in highways scheme delivery and traffic management.	10	Low	2
	Land Acquisition Risk	3rd party land required for junction improvements is not agreed or acquired.	Could affect the delivery of preferred option.	Early negotiation with landowner to explain the benefits of the scheme to their business and employees, to agree extents of land to be dedicated as benefit in kind. In the unlikely event that no agreements are formed/designed in time, CPO may be required to deliver the preferred optimal design option.	10	Low	2
	Geotechnical Risk	Ground contamination or other physical issues at the site where the scheme is to be delivered.	Time delays, with a potential resultant increase in scheme costs.	Detailed site surveys to identify any issues.	10	Medium	3

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